



CAPABILITY STATEMENT

Project & Programme Management • Development & Statutory Approvals • Stakeholder & Government Engagement • Multidisciplinary Consultant Management

Victorix is a Melbourne-based project development and advisory consultancy helping asset owners, developers, government agencies and delivery partners navigate complex projects, multidisciplinary approvals and stakeholder environments. Victorix works across renewable energy, industrial, residential, commercial and telecommunications sectors, with capacity to coordinate projects nationally through suitably qualified jurisdiction-specific advisers.

Victorix acts as the client's integrated project-development lead, coordinating agreed workstreams through one accountable interface, consolidated reporting and structured risk governance - whether delivered directly by Victorix or through suitably qualified specialist consultants engaged for the assignment.

COMPANY SNAPSHOT

Legal name	Victorix Pty Ltd
ABN ACN	68 700 042 986 700 042 986
Established	2026 - established to bring together the Director's 10+ years of experience and the broader collective experience of project-specific specialist advisers within a single, accountable delivery structure (see Our Structure, below).
Headquarters	Office 4651, Ground Floor, 470 St Kilda Road, Melbourne VIC 3004
Service geography	Australia-wide, coordinated through jurisdiction-specific specialist advisers
Business structure	Australian proprietary company limited by shares, with its registered office in Victoria
Contact	1300 672 723 hello@victorix.com.au victorix.com.au Office 4651, Ground Floor, 470 St Kilda Road, Melbourne VIC 3004

LEADERSHIP & KEY PERSONNEL

Victorix is Director-led. The Director brings 10+ years of experience in development strategy, statutory approvals and multidisciplinary project governance across industrial, infrastructure, renewable-energy and property environments - including experience on both the consultant-delivery side and within statutory assessment functions. Project-specific personnel, roles and qualifications are confirmed as part of each proposal.

WHY A SINGLE POINT OF ACCOUNTABILITY MATTERS

- **One source of truth** - current, consolidated visibility of programme and budget across every workstream, so clients always know where a project stands
- **Early risk identification** - issues are surfaced sooner through early-warning review points and clear escalation thresholds, because one team is watching the whole picture
- **Efficiency** - coordinating specialist input under one roof reduces duplicated effort, clarifies scope interfaces and strengthens cost control
- **Greater decision confidence** - clients receive clearer information, earlier warnings and disciplined management of decisions, dependencies and risks, supported by practitioners with backgrounds spanning project development, consulting, statutory assessment, regulated industries and government-facing delivery

WHY CLIENTS ENGAGE VICTERIX

- ✓ Director-led engagement through a single accountable interface
- ✓ Specialist network spanning multiple disciplines, selected and subject to project-specific due diligence
- ✓ Structured governance, reporting and document control on every engagement
- ✓ Project-specific teams aligned to the required scope and delivery phase
- ✓ Capacity to coordinate nationally across relevant local, state, territory and Commonwealth interfaces
- ✓ Transparent commercial and budget management throughout delivery

CORE CAPABILITIES

Each capability area is structured to reduce the client's coordination burden and put a single accountable team between the client and the specialist inputs included within the agreed project scope.

Project & Programme Management

Lifecycle project and programme management for complex, approval-dependent development, infrastructure and commercial initiatives, including:

- Feasibility and options assessment
- Business cases and investment submissions
- Project establishment and governance
- Procurement and consultant coordination
- Programme, cost and risk controls
- Approvals integration
- Delivery-readiness planning, and owner's-representative services where agreed

Development & Statutory Approvals

Coordination of the statutory, technical and environmental inputs required for each project's approval pathway, including planning strategy alongside specialist technical assessments such as:

- Traffic and transport, environmental and ecological, heritage and cultural heritage, acoustic
- Engineering, geotechnical, civil and structural, stormwater and flooding, contamination
- Bushfire, fire and emergency management, landscape and visual impact, social impact
- Land surveying and cadastral, and other discipline-specific inputs as required

Stakeholder & Government Engagement

Structured, transparent engagement with government agencies and stakeholders in accordance with applicable probity, lobbying and conflict-of-interest requirements, including:

- Stakeholder mapping and engagement planning
- Community consultation and landowner liaison
- Local council and state agency engagement, and federal processes where relevant
- Issues and commitments registers, briefing materials, submissions, meeting facilitation and correspondence tracking

Multidisciplinary Consultant Management

Procurement, coordination and quality oversight of a project's specialist consultant team, including:

- Consultant prequalification, and licence, registration and insurance verification
- Conflict checks, scope-gap and overlap reviews, and deliverable scheduling
- Deliverable coordination, completeness and interface review - with technical certification retained by the appropriately qualified author
- Variation assessment and approval administration, performance evaluation, and flow-down of contractual, WHS and data-security obligations to engaged specialists

DEMONSTRATED DELIVERY

Victerix has been established to provide clients with a single accountable delivery structure built around experienced project leadership and project-specific specialist advisers.

While Victerix Pty Ltd is a newly established company and has not yet completed projects under its own corporate name, the capability it offers is drawn from the prior professional experience of its Director and specialist network across projects delivered before and outside Victerix.

That experience spans renewable energy and Battery Energy Storage Systems, industrial and extractive-industry developments, telecommunications infrastructure, and residential, commercial and mixed-use developments, together with experience on both the consultant-delivery side and within statutory assessment functions.

Victerix does not seek to be all things to all clients. Project teams are assembled only where the required expertise, capacity and delivery confidence exist to meet the client's objectives.

Detailed project examples and personnel experience can be discussed during proposal development, subject to client confidentiality and any applicable permissions.

OUR STRUCTURE

Victerix Pty Ltd was established in 2026 to provide clients with a single delivery structure - but the expertise behind it is not new. It brings together the Director's 10+ years of experience and the broader collective experience of project-specific specialist advisers, organised into a single, accountable point of contact for clients, rather than requiring clients to assemble and manage that expertise themselves.

DELIVERY METHODOLOGY

A repeatable method gives clients a predictable engagement, regardless of project complexity:

- **Define** - objectives, scope and success criteria
- **Diagnose** - constraints, stakeholders and critical risks
- **Plan** - delivery strategy, programme, budget and governance
- **Mobilise** - appoint specialists and establish controls
- **Deliver** - coordinate workstreams, decisions and reporting
- **Assure** - quality review, approvals closeout and handover

DELIVERY MODEL

This model exists so clients can access a project-specific combination of expertise aligned to the agreed scope and delivery phase, while retaining one accountable interface for coordination, integration, reporting and commercial administration. Specialists are selected for each engagement based on relevant experience, professional credentials, availability, conflicts, insurance and project fit. Each engaged professional retains responsibility for their own specialist advice and certification.

DELIVERY ASSURANCE

These practices are designed to identify interface issues early and reduce the likelihood that coordination gaps affect project objectives.

- **Governance** - defined project governance structure, reporting cadence and document control for every engagement
- **Risk & issue management** - risk and opportunity registers, issue tracking, and clear escalation pathways
- **Change control** - structured variation and change-management processes across all workstreams
- **Subcontractor due diligence** - credential, licence, insurance and conflict checks before engagement
- **Business continuity** - an approach to identifying backup personnel and maintaining accessible project records, to reduce reliance on any single individual

COMPLIANCE & ASSURANCE

These commitments exist to reduce the client's own compliance and governance burden when engaging Vicerix.

- **Insurance** - appropriate Professional Indemnity and Public Liability arrangements are confirmed prior to engagement; current insurance details are provided as part of each proposal
- **Work Health & Safety** - Work Health & Safety requirements are addressed on a project-specific basis, and the same standard is required of all engaged subcontractors and specialists
- **Quality Management** - Vicerix's approach to quality includes document control, review gates and a deliverable review and acceptance process across every engagement
- **Cybersecurity, Data & Privacy** - client information is handled on a need-to-know basis, with secure storage, controlled sharing and privacy-compliant handling of project and stakeholder data
- **Ethics, Probity & Conflicts** - Vicerix maintains a formal conflict-of-interest management approach, reflecting the Director's experience across both consultant-side delivery and statutory assessment functions, and is committed to lawful, ethical conduct, confidentiality and fair dealing with all subcontractors and stakeholders
- **Modern Slavery** - Vicerix is committed to ethical, transparent supply-chain practices and expects the same standard from all engaged subcontractors and specialists
- **Environmental Approach** - project delivery favours digital-first documentation, remote meetings where practical, and efficient travel planning, alongside project-specific environmental compliance managed through relevant specialist input

SOCIAL VALUE & SUSTAINABILITY

Vicerix seeks, where appropriate, to maximise participation of local businesses, SMEs and specialist suppliers while supporting sustainable project outcomes, including:

- Engagement of Australian and local specialist consultants and SMEs where fit for purpose
- Fair and timely subcontractor payment practices
- Digital-first documentation to minimise unnecessary printing and travel
- Consideration of Indigenous businesses and social enterprises where relevant, capable and appropriate to the engagement

ENGAGEMENT MODELS

Vicerix can align its engagement structure with the client's existing procurement and contracting approach. Vicerix can be engaged through a model suited to the project, including: defined-scope consultancy, project or programme management, owner's-representative services, advisory retainers, panel or standing-offer arrangements, subcontracting or consortium participation, and project-specific multidisciplinary teams.

DISCUSS YOUR PROJECT

Contact Vicerix for an initial capability and requirements discussion. We will confirm project fit, scope, proposed personnel, delivery approach and commercial arrangements before engagement - hello@vicerix.com.au | 1300 672 723

Version 5.3 - July 2026 | © 2026 Vicerix Pty Ltd. This document is provided for general information purposes and does not constitute a formal quotation, tender response, or offer of engagement.